

FRANKLIN REGIONAL COUNCIL OF GOVERNMENTS

Fiscal Year 2017 Budget

		FY2015 Actual- Unaudited	FY2016 Budget	FRCOG Operational Budgets	Municipal Services	Total General Fund
REVENUE						
FRCOG Core Assessment		337,437	473,480	481,671		481,671
Interest & Misc.+ Fiscal Agent Fees		17,056	18,000	18,000		18,000
Estimate of Direct Charges to Grants			20,000	10,000		10,000
Fund Balance used for Reserve Funds			17,500	17,500		17,500
Road Action Reimbursement		223	25,000	25,000		25,000
FRCOG Statutory Assessment		37,358	31,978	35,046		35,046
Cooperative Purchasing		91,092	96,889		96,649	96,649
Cooperative Public Health		89,144	82,264		121,705	121,705
Planning Fee-For-Service		3,260	35,000		35,000	35,000
Town Accountant Services		306,251	276,876		279,549	279,549
Franklin County Cooperative Inspection		486,855	550,275		578,051	578,051
F.C. Emergency Communication System		148,869	134,152		137,027	137,027
Regional Emergency Planning Committee		6,400	8,700		8,700	8,700
Pooled Budgets:						
Pooled: Agency-wide Indirect		1,304,182	1,280,000	1,443,000		1,443,000
Planning Grants Administration		82,541	163,965	163,965		163,965
OPEB - transferred		260,669				
Grants:						
Community Services Grants		1,284,096				
Planning Department Grants		2,030,211				
TOTAL:		6,485,644	3,214,079	2,194,183	1,256,681	3,450,864
Program Budgets						
	Pg. #					
Executive	3	10,485	11,289	11,388		11,388
Regional Services	4	712,868	863,643	955,612		955,612
Miscellaneous & Contingency	5	90,147	128,994	128,166		128,166
Statutory - Retiree Health	6	33,340	37,978	35,046		35,046
Cooperative Purchasing	7	91,495	96,889		96,649	96,649
Cooperative Public Health	8	79,606	124,359		121,705	121,705
Planning Fee-For-Service	9	3,660	35,000		35,000	35,000
Town Accountant Services	10	292,608	276,876		279,549	279,549
Franklin County Cooperative Inspection	11	526,996	550,275		578,051	578,051
F.C. Emergency Communication System	12	156,470	134,152		137,027	137,027
Regional Emergency Planning Committee	13	5,865	8,700		8,700	8,700
Pooled Budgets:						
Accrued Benefits	14	854,081	830,054	900,005		900,005
Planning Administration	15	88,910	163,965	163,965		163,965
Grants:						
Community Services Grants		1,593,364				
Planning Department Grants		2,053,513				
TOTAL:		6,593,406	3,262,175	2,194,183	1,256,681	3,450,864

TOWN	FY2017			FY2016			Change:	FORMER COUNTY Assessment	
	Regional	Statutory	Combined	Regional	Statutory	Combined		FY97	FY96
ASHFIELD	13,818	1,006	14,824	13,585	918	14,503	321	18,546	20,905
BERNARDSTON	13,554	986	14,540	13,323	900	14,223	317	17,496	19,598
BUCKLAND	12,950	942	13,892	12,730	860	13,590	302	15,863	18,292
CHARLEMONT	7,999	582	8,581	7,863	531	8,394	187	10,614	11,759
COLRAIN	10,407	757	11,164	10,230	691	10,921	243	15,163	16,985
CONWAY	15,038	1,094	16,132	14,783	998	15,781	351	16,913	18,945
DEERFIELD	40,737	2,964	43,701	40,045	2,705	42,750	951	48,056	54,222
ERVING	37,313	2,715	40,028	36,679	2,477	39,156	872	24,145	27,438
GILL	9,088	661	9,749	8,933	603	9,536	213	11,547	13,066
GREENFIELD	86,363	6,284	92,647	84,894	5,734	90,628	2,019	120,082	135,881
HAWLEY	2,907	212	3,119	2,858	193	3,051	68	3,499	3,920
HEATH	5,277	384	5,661	5,187	350	5,537	124	5,774	6,533
LEVERETT	16,241	1,182	17,423	15,964	1,078	17,042	381	17,554	19,598
LEYDEN	5,163	376	5,539	5,075	343	5,418	121	6,182	7,186
MONROE	1,322	96	1,418	1,299	88	1,387	31	2,799	3,266
MONTAGUE	48,611	3,537	52,148	47,785	3,227	51,012	1,136	63,044	71,207
NEW SALEM	6,675	486	7,161	6,561	443	7,004	157	7,873	9,146
NORTHFIELD	24,885	1,811	26,696	24,462	1,652	26,114	582	24,786	28,091
ORANGE	32,799	2,386	35,185	32,241	2,177	34,418	767	38,025	43,116
ROWE	15,374	1,119	16,493	15,113	1,021	16,134	359	24,261	27,438
SHELBURNE	14,365	1,045	15,410	14,121	954	15,075	335	18,196	20,905
SHUTESBURY	13,038	949	13,987	12,816	866	13,682	305	16,563	18,945
SUNDERLAND	21,745	1,582	23,327	21,375	1,444	22,819	508	25,369	28,744
WARWICK	4,962	361	5,323	4,877	329	5,206	117	6,415	7,186
WENDELL	5,755	419	6,174	5,658	382	6,040	134	6,707	7,839
WHATELY	15,286	1,112	16,398	15,026	1,015	16,041	357	17,729	20,252
TOTALS	\$481,672	\$35,048	\$516,720	\$473,483	\$31,979	\$505,462	\$11,258	\$583,204	\$660,463

Change: \$8,189 \$3,069
 1.7% 9.6%

Franklin Regional Council of Governments
Budget for the period of:
July 1, 2016 to June 30, 2017

FY 2017 Budget

Executive Committee	Expense FY15	Budget FY16	To Date	FY 2017	change
<u>PERSONNEL:</u>					
Executive Committee	9,750	9,945	5,456	10,043	98
Medicare	135	144	68	146	1
TOTAL PERSONNEL	9,885	10,089	5,524	10,188	99
<u>OPERATING:</u>					
Olive St visitor parking	600	1,200	900	1,200	-
TOTAL OPERATING	600	1,200	900	1,200	-
<u>GRAND SUMMARY</u>					
Salaries/Wages	9,885	10,089	5,524	10,188	99
Operating Expenses	600	1,200	900	1,200	-
GRAND TOTAL	10,485	11,289	6,424	11,388	99

Franklin Regional Council of Governments
Budget for the period of: July 1, 2016 to June 20, 2017

Regional Services	Expense FY15	Budget FY16	To Date	FY 2017	change
<u>PERSONNEL:</u>					
Wages/Salaries	518,547	611,105	295,003	662,055	50,950
Local Planning Projects	4,000	4,000	11,503	8,000	4,000
Out of Program Salaries	6,113	6,500	4,272	6,500	-
Longevity	1,350	1,600	1,600	1,600	-
OPEB	18,368	25,999	11,857	24,668	(1,331)
Contributory Retirement	-	33,611	-	33,828	217
Medicare	7,534	7,000	4,151	8,000	1,000
Unemployment Insurance	1,472	2,000	1,196	2,000	-
Universal Health Care	513	300	24	600	300
Group Insurance	64,301	86,829	42,796	97,461	10,633
TOTAL PERSONNEL	622,199	778,943	372,401	844,712	65,769
<u>OPERATING:</u>					
IT/Communications	10,659	11,800	6,432	11,800	-
FRTC Lease	28,587	25,000	14,045	30,000	5,000
Staff Development-Finance	25	600	-	600	-
Staff Development	1,415	1,000	558	2,000	1,000
Staff Development-scholarships				3,000	3,000
Equip. Repair & Maint.	662	2,500	-	2,000	(500)
Acct Software Support	4,955	5,700	5,698	6,000	300
Travel	7,465	8,500	3,368	8,500	-
Professional Services	5,007	7,000	1,282	7,000	-
Classification Study	5,000	-	5,000	-	-
Advertising	186	600	-	600	-
Printing & Binding	1,204	500	-	1,500	1,000
Outreach & Sponsorships	5,256	3,000	500	6,000	3,000
Meeting Supplies	1,414	1,200	649	1,400	200
Office Supplies-Finance	1,871	1,500	438	2,000	500
Postage	3,776	5,000	1,589	4,500	(500)
Supplies	5,857	7,000	2,607	7,000	-
Dues	1,223	2,500	3,178	4,500	2,000
Publications	709	800	964	1,000	200
TOTAL OPERATING	85,271	84,200	46,307	99,400	15,200
<u>EQUIPMENT</u>					
Computer/Website	5,398	500	-	500	-
Server	-	-	-	11,000	11,000
TOTAL EQUIPMENT	5,398	500	-	11,500	11,000
<u>GRAND SUMMARY</u>					
Salaries/Wages	622,199	778,943	372,401	844,712	65,769
Operating Expenses	85,271	84,200	46,307	99,400	15,200
Equipment	5,398	500	-	11,500	11,000
Total All:	712,868	863,643	418,708	955,612	91,969

Franklin Regional Council of Governments

Budget for the period of:

July 1, 2016 to June 30 2017

FY 2017 Budget

Miscellaneous & Contingency	Expense FY15	Budget FY16	To Date	FY 2017	change
<u>OPERATING:</u>					
Audit	21,500	21,000	19,500	22,000	1,000
Single Audit		-		3,000	3,000
Reimbursable Road Actions	205	25,000	193	25,000	-
Legal Services	602	5,000	463	5,000	-
Wage Analysis Consultant		5,000	-	-	n/a
General Insurance	21,133	21,767	22,297	22,966	1,199
Surety Bond	1,125	1,200	775	1,200	-
Workers Comp Insurance	8,873	11,527	9,884	10,500	(1,027)
Building Contingency	6,529	6,000	1,050	6,000	-
TOTAL OPERATING	59,966	96,494	54,162	95,666	4,172
<u>RESERVES & TRANSFERS</u>					
Prior Year Unpaid Bills	181	1,000	289	1,000	-
Grant Match	12,500	12,000		12,000	-
Reserve Fund *	12,500	12,500	6,000	12,500	-
Program Reserve	5,000	5,000		5,000	-
Capital Reserve Fund		2,000		2,000	-
TOTAL	30,181	32,500	6,289	32,500	-
<u>GRAND SUMMARY</u>					
Operating Expenses	59,966	96,494	54,162	95,666	4,172
Unclassified	30,181	32,500	6,289	32,500	-
GRAND TOTAL	90,147	128,994	60,451	128,166	4,172

Capital Reserve:

Balance as of June 30, 2015 \$ 36,978

Franklin Regional Council of Governments
Budget for the period of:
July 1, 2016 to June 30 2017

FY 2017 Budget	<i>Amended*</i>					
Statutory	Expense FY15	Original FY16	Budget FY16	To Date	FY 2017	assessment change
<u>OPERATING:</u>						
Retirement	-	-	-	-	-	-
Retiree Insurance	33,340	31,979	37,978	25,207	35,046	3,067
TOTAL	33,340	31,979	37,978	25,207	35,046	3,067

* \$6,000 increase was funded from use of budgeted FY16 reserve funds

Franklin Regional Council of Governments

**Budget for the period of:
July 1, 2016 to June 30 2017**

FY 2017 Budget Purchasing	Expense FY15	Budget FY16	To Date	FY 2017	change
PERSONNEL					
Direct Wages:	54,431	53,119	29,773	54,184	1,065
OPERATING EXPENSES					
IT/phone	488	700	300	600	(100)
FRTC Lease	1,554	1,700	809	1,700	-
Staff Development	490	800	350	350	(450)
Travel	515	700	430	700	-
Misc. Services	210	200	188	200	-
Advertising	500	650	177	500	(150)
Printing & Binding	343	350	106	300	(50)
Postage	627	700	347	700	-
Supplies	221	200	21	150	(50)
Dues	175	175	175	175	-
Indirect	28,002	32,745	28,001	32,441	(304)
TOTAL OPERATING	33,125	38,920	30,903	37,816	(1,104)
EQUIPMENT:					
Equipment	-	50	-	50	-
TOTAL EQUIPMENT	-	50	-	50	-
REIMBURSABLE:					
Reimbursable Expenses	3,938	4,800	4,294	4,600	(200)
TOTAL REIMB	3,938	4,800	4,294	4,600	(200)
GRAND SUMMARY					
Salaries/Wages	54,431	53,119	29,773	54,184	1,065
Operating Expenses	33,125	38,920	30,903	37,816	(1,104)
Equipment	-	50	-	50	-
	3,938	4,800	4,294	4,600	(200)
GRAND TOTAL	91,495	96,889	64,971	96,649	(240)

INDIRECT DETAIL

Total Wages	\$67,730	
Indirect:	20.0%	13,546
Retirement	5.0%	3,386
Medicare	1.5%	982
State Unemployment	0.3%	203
Universal Health		67
OPEB	3.73%	2,524
Group Insurance		3,121
Long Term Disability	0.37%	247
Administration		8,364
Total Indirect:		32,441

Administration is calculated at 10% of budget excluding Equipment & Reimbursable Expenses

Franklin Regional Council of Governments
Budget for the period of: July 1, 2016 to June 20, 2017

FY 2017 Budget Cooperative Public Health	Expense FY15	Municipal Budget FY16	To Date	Total Budget FY2017	Municipal Budget FY 2017	change:
<u>PERSONNEL:</u>						
Direct Wages	40,491	60,266	32,274	83,504	58,003	(2,263)
<u>OPERATING:</u>						
IT/Communications	513	790	980	2,000	1,389	599
FRTC Lease	915	900	741	2,000	1,389	489
Staff Development & Dues	-	300	-	200	139	(161)
Travel	1,109	3,880	1,235	6,000	4,168	288
Software Maintenance				3,000	2,084	2,084
Printing	111	200	60	500	347	147
Workshops & Meetings	224	400	152	700	486	86
Postage	114	250	32	900	625	375
Supplies	1,088	2,180	3,342	2,000	1,389	(791)
Dues	100	-	60	300	208	208
Indirect	34,941	55,193	30,604	74,110	51,477	(3,716)
TOTAL OPERATING	39,115	64,093	37,205	91,710	63,702	(391)
<u>EQUIPMENT</u>						
Software/Equipment		-			-	-
TOTAL EQUIPMENT	-	-	-		-	-
<u>GRAND SUMMARY</u>						
Salaries/Wages	40,491	60,266	32,274	83,504	58,003	(2,263)
Operating Expenses	39,115	64,093	37,205	91,710	63,702	(391)
Equipment	-	-	-	-	-	-
GRAND TOTAL	79,606	124,359	69,479	175,213	121,705	(2,654)
				Fee Revenue	32,500	
				Town Assessments	84,631	
				Grants	47,082	
				Reserves	11,000	
				<u>SubTotal</u>	<u>175,213</u>	
<u>INDIRECT DETAIL</u>						
Total Wages				\$104,380	\$72,503	
Indirect Wages 20%:			20.0%	20,876	\$14,501	
Retirement			5.0%	5,219	\$3,625	
Medicare			1.45%	1,514	\$1,051	
State Unemployment			0.3%	313	\$218	
Universal Health				201	\$140	
OPEB			3.73%	3,889	\$2,701	
Group Insurance				26,165	\$18,174	
Long Term Disability			0.37%	305	\$212	
Administration				15,628	\$10,856	
Total Indirect:				74,110	51,477	

Franklin Regional Council of Governments
Budget for the period of:
July 1, 2016 to June 30 2017

FY 2017 Budget

Planning Contracted Municipal Services	Expense FY15	Budget FY16	To Date	FY 2017	change
<u>PERSONNEL:</u>					
Permanent Employees	1,642	15,000	-	15,000	-
Temporary Employees		500	-	500	-
TOTAL SALARIES/WAGES	1,642	15,500	-	15,500	-
<u>OPERATING:</u>					
Miscellaneous Services	-	1,500	900	1,500	-
Supplies	-	1,500		1,500	-
Travel	-	1,500		1,500	-
Indirect	2,017	15,000	-	15,000	-
OPERATING EXPENSES	2,017	19,500	900	19,500	-
<u>GRAND SUMMARY</u>					
Salaries/Wages	1,642	15,500	-	15,500	-
Operating Expenses	2,017	19,500	900	19,500	-
GRAND TOTAL	3,660	35,000	900	35,000	-

For small, special projects of the Planning Department

Franklin Regional Council of Governments

**Budget for the Period of:
July 1, 2016 to June 30 2017**

FY 2017 Budget Town Accounting Services	Expense FY15	Proposed Amended FY16	To Date	FY 2017	change:
<u>PERSONNEL:</u>					
PERSONNEL (direct wages):	158,577	106,312	61,672	108,948	2,636
Part-Time Accounting Staff		53,293	13,715	53,152	(141)
TOTAL DIRECT/Part-time:	158,577	159,605	75,387	162,100	2,495
<u>OPERATING:</u>					
Communications	1,137	1,100	397	1,100	-
Consulting	421	-	1,000	-	-
Staff Development	2,072	1,500	100	1,500	-
Software/Network/IT Fees	3,519	8,500	4,076	8,500	-
Travel	9,654	8,500	3,618	8,500	-
Postage	22	50	2	50	-
Supplies	256	510	0	510	-
Dues	185	190	100	190	-
Indirect	116,765	96,921	71,568	97,099	178
OPERATING EXPENSES	134,031	117,271	80,861	117,449	178
<u>EQUIPMENT</u>					
Software		-	-	-	-
Misc. Equipment		-	-	-	-
TOTAL EQUIPMENT	-	-	-	-	-
<u>GRAND SUMMARY</u>					
Salaries/Wages	158,577	159,605	75,387	162,100	2,495
Operating Expenses	134,031	117,271	80,861	117,449	178
Equipment	-	-	-	-	-
GRAND TOTAL	292,608	276,876	156,248	279,549	2,673

INDIRECT DETAIL

Total Wages (full-time)	\$136,184	
Indirect	20.0%	27,237
Retirement	5.0%	6,809
Medicare	1.45%	1,975
State Unemployment	0.3%	409
Universal Health		401
OPEB	3.73%	5,074
Group Insurance		34,889
Long Term Disability	0.37%	497
Administration		19,809
Total Indirect:		97,099

Franklin Regional Council of Governments
Budget for the period of: July 1, 2016 to June 20, 2017

FY 2017 Budget

Franklin County Coop Inspection Program	Expense FY15	Budget FY16	To Date	FY 2017	change
<u>PERSONNEL:</u>					
Direct Wages	290,594	277,504	152,900	284,178	6,674
Part-Time Inspectors		8,400	3,524	20,123	11,723
TOTAL PERSONNEL	290,594	285,904	156,424	304,302	18,397
<u>OPERATING:</u>					
IT/Communications	5,236	5,000	3,040	5,000	-
FRTC Lease	10,099	11,000	5,256	11,000	-
Legal	-	500	-	500	-
Professional Services	67	500	-	500	-
Staff Development	2,432	1,500	1,115	1,500	-
Software Hosting/Support	10,340	10,340	10,435	10,340	-
Travel	26,549	25,000	14,527	29,000	4,000
Printing & Binding	592	750	400	750	-
Postage	1,990	1,500	940	1,500	-
Office Supplies	1,332	2,000	520	2,000	-
Indirect	177,765	206,281	144,877	208,659	2,378
TOTAL OPERATING	236,402	264,371	181,109	270,749	6,378
<u>EQUIPMENT</u>					
Equipment	-	-		-	-
Software	-	-		3,000	3,000
TOTAL EQUIPMENT	-	-	-	3,000	3,000
<u>GRAND SUMMARY</u>					
Salaries/Wages	290,594	285,904	156,424	304,302	18,397
Operating Expenses	236,402	264,371	181,109	270,749	6,378
Equipment	-	-	-	3,000	3,000
GRAND TOTAL	526,996	550,275	337,534	578,051	27,776

INDIRECT DETAIL

Total Wages	\$355,223
Indirect	20% 71,045
Retirement	5.0% 17,761
Medicare	1.45% 5,151
State Unemployment	0.4% 1,421
Universal Health	403
OPEB	3.73% 13,236
Group Insurance	48,839
LTD	0.37% 1,297
Administration	49,508
Total Indirect:	208,659

Franklin Regional Council of Governments

Budget for the period of:

July 1, 2016 to June 30 2017

FCECS

Franklin County

Emergency

Communication System

	Expense FY15	Budget FY16	To Date	FY 2017	change
<u>PERSONNEL:</u>					
SALARIES/WAGES	4,126	4,105	2,858	4,105	-
TOTAL PERSONNEL:	4,126	4,105	2,858	4,105	-
<u>OPERATING:</u>					
IT/Communications	5	15	-	15	-
FRTC Lease	126	130	88	200	70
Utilities	5,091	4,700	3,009	6,500	1,800
Repair/Other Maintenance	33,133	32,550	14,161	32,550	-
Preventative Maintenance	9,909	20,160	1,489	15,000	(5,160)
Maintenance-Radio System	19,600	21,400	11,250	23,400	2,000
Maintenance-Generator	4,586	4,725	3,666	4,725	-
Landscape Maintenance	-	3,000	-	1,600	(1,400)
Travel	43	50	-	50	-
Consultant	1,867	1,000	431	1,800	800
Supplies	247	325	421	200	(125)
Insurance	19,696	22,158	16,637	22,158	-
Insurance/Deductible	-	5,000	-	5,000	-
Indirect	4,356	4,334	2,480	4,224	(110)
TOTAL OPERATING	98,658	119,547	53,632	117,422	(2,125)
<u>Capital Budget</u>					
Capital Improvement	19,459	5,500	5,500	5,500	-
Capital Replacement		5,000		10,000	5,000
TOTAL EQUIPMENT	19,459	10,500	5,500	15,500	5,000
<u>GRAND SUMMARY</u>					
Salaries/Wages	4,126	4,105	2,858	4,105	-
Operating Expenses	98,658	119,547	53,632	117,422	(2,125)
Capital Budget	19,459	10,500	5,500	15,500	5,000
GRAND TOTAL	122,242	134,152	61,990	137,027	2,875
<u>Carry Forward:</u>					
Reimbursable Expenses	24,541	8,959	8,959		
Capital Improvement	9,687	12,000	6,500		
	156,470	155,110	77,449	137,027	

Franklin Regional Council of Governments

Budget for the period of:

July 1, 2016 to June 30 2017

FY 2017 Budget

**Regional Emergency
Planning Committee
(REPC)**

	Expense FY15	Budget FY16	To Date	FY 2017	change
<u>PERSONNEL:</u>					
SALARIES/WAGES	2,111	2,950	2,660	2,950	-
Temporary Employee	-	500	449	500	-
TOTAL PERSONNEL:	2,111	3,450	3,109	3,450	-
<u>OPERATING:</u>					
I/T	9	35	9	35	-
FRTC Lease	55	70	97	70	-
Field Day	25	450	-	450	-
Travel	202	-	130	-	-
Program Support	392	125	161	125	-
Legal Notices	63	70	66	70	-
Household Flyer	780	800	702	800	-
Supplies	-	58	-	58	-
Indirect	2,228	3,642	3,007	3,642	-
TOTAL OPERATING	3,754	5,250	4,173	5,250	-
<u>GRAND SUMMARY</u>					
Salaries/Wages	2,111	3,450	3,109	3,450	-
Operating Expenses	3,754	5,250	4,173	5,250	-
GRAND TOTAL	5,865	8,700	7,281	8,700	-

Franklin Regional Council of Governments
Budget for the period of:
July 1, 2016 to June 30, 2017

FY 2017 Budget

Accrued Benefits	Expense FY15	Budget FY16	To Date	FY 2017	change
<u>PERSONNEL:</u>					
Accrued time	314,305	280,000	168,289	300,000	20,000
Retirement or OPEB	-	96,951	-	101,090	4,139
Medicare	25,102	23,004	15,450	26,384	3,381
Unemployment Ins.	6,341	7,051	4,116	6,065	(986)
Group Insurance	273,017	295,247	194,855	337,333	42,086
Longevity - previously in prg budgets		3,800	3,800	3,800	-
OPEB	235,316	124,001	63,143	125,332	1,331
TOTAL	854,081	830,054	449,654	900,005	69,951

Franklin Regional Council of Governments

Budget for the period of:

July 1, 2016 to June 30 2017

FY 2017 Budget

Planning Administration	Expense FY15	Budget FY16	To Date	FY 2017	change
<u>PERSONNEL:</u>					
Permanent Employees	21,088	50,000	13,000	50,000	-
Temporary Employees	-	2,000	-	2,000	-
TOTAL PERSONNEL	21,088	52,000	13,000	52,000	-
<u>OPERATING:</u>					
IT/communications	4,656	10,000	2,865	10,000	-
FRTC lease	31,176	27,265	15,894	27,265	-
Staff Development	1,747	4,000	1,463	4,000	-
Copier Maintenance	2,553	5,000	1,276	5,000	-
Travel	4,143	6,000	772	6,000	-
Professional services	2,842	12,000	557	12,000	-
Advertising	193	3,000	-	3,000	-
Printing & Binding	2,680	5,000	1,600	5,000	-
Meeting Supplies	1,159	2,000	827	2,000	-
Postage	1,449	5,000	709	5,000	-
Supplies	7,748	8,500	4,924	8,500	-
Dues	865	2,000	865	2,000	-
Publications	-	1,200	-	1,200	-
TOTAL OPERATING	61,210	90,965	31,753	90,965	-
<u>EQUIPMENT</u>					
Computer	1,912	10,000	-	10,000	-
Software	4,700	8,000	-	8,000	-
Misc. Equipment	-	3,000	-	3,000	-
TOTAL EQUIPMENT	6,612	21,000	-	21,000	-
<u>GRAND SUMMARY</u>					
Salaries/Wages	21,088	52,000	13,000	52,000	-
Operating Expenses	61,210	90,965	31,753	90,965	-
Equipment	6,612	21,000	-	21,000	-
GRAND TOTAL	88,910	163,965	44,753	163,965	-

This budget is funded from planning grant indirect revenues.